



Let's live.

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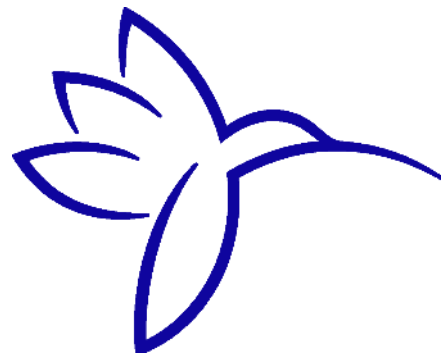




The Diversey Mission

To **protect and care** for people
through leading hygiene, infection
prevention and cleaning solutions

Caring. Protecting. Always.





Key Figures:

Key Facts and Figures



95+
Years of History



\$2.6Bn
Revenue



15%+
Adj. EBITDA Margin⁽²⁾



80+
Countries Served



\$32Bn
Market Opportunity



#1 or #2
Market Position



8,560
Employees

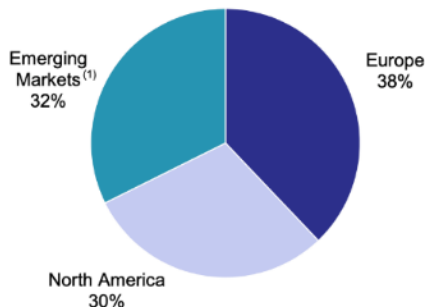


1,404
Patents

**A global business to
service our global
customers**

Global Presence, Local Delivery

Revenue by Geography⁽²⁾



Leading Global Footprint...

- **+85,000** Customers
- **18** Manufacturing Sites
- **86** Warehouses

...With Local Presence and Delivery

- **~290,000** Global Sites
- **~4,900** Sales & Service FTEs
- **~400** Marketing FTEs

Market Leadership with Significant Potential to Penetrate Large, Fragmented Markets



Core Applications / Key Innovations:

Core Applications



Open Plant Cleaning (OPC)

Complete portfolio of OPC detergents, disinfectants and application equipment coupled with training and optimisation services



Cleaning in Place (CIP)

CIP detergents and disinfectants, project engineering and optimisation and monitoring services



Conveyor Lubrication

Wet, semi-dry and dry lubrication chemicals and application systems for all packaging types



Membrane Cleaning

Chemicals and optimisation services for membrane installations and processes



Bottle Washing

Chemicals and additives to remove mold, soil and labels from returned glass bottles and packaging



Water Treatment

Treatment of incoming water to enhance quality and reduce corrosion, deposition and bio-fouling. Treatment and recycling of waste water

Examples of Recent Innovations



Enduro Timesaver

Pioneering pre-clean treatment for high soil environments. Saving time, water and chemicals



CIPTEC / IntelliCIP

Digital monitoring and analytics to maintain food safety while reducing downtime. Saving water, energy, and time



DryFormance

Water free conveyor lubrication. Saving water, energy and extending asset life. Enhancing operator safety



Divos ACP

Novel membrane cleaning technology and procedure. Saving water, energy, time and extending asset life



BottleCare

Bottle protection program to extend the life of returnable bottles. Including bottle washing and masking



Solenis

Exclusive partnership with Water Treatment specialists Solenis for the Food, Beverage, and Life Sciences industries

Knowledge Based Services

- As the importance of measuring KPIs continue to grow, customers require systems to not only process data, but know what data to capture for efficient and effective analysis
- Diversey Knowledge Based Services address key food and beverage industry challenges:



Diversey® BWCheck✓
Optimisation of the Bottle Washing (BW) equipment and process.



Diversey® CIPCheck✓
Optimisation of Cleaning in Place (CIP) equipment and processes.



Diversey® CIPTEC
Continuous CIP monitoring and analysis.



Diversey® Dryformance™
Water-free conveyor lubrication engineering and optimisation.



Diversey® LubeCheck✓
Optimisation of the conveyor track lubrication system.



Diversey® OPCCheck✓
Optimisation of Open Plant Cleaning (OPC) equipment and processes.



Diversey® AquaCheck✓
Optimisation of water usage.



Diversey® AirCheck✓
Optimisation of compressed air generation and usage.



Diversey® SecureCheck✓
Food safety diagnostic tool.



Diversey® Hygiene Academy
E-learning platform and training modules.



Diversey® SteamCheck✓
Optimisation of steam generation and usage.



Diversey® FilterCheck✓
Optimisation of the Filler Cleaning equipment and processes.

Training

- The Diversey Hygiene Academy delivers classroom and eLearning courses accredited by CPD (Continuing Professional Development)

Diversey Hygiene Academy

- Powerful learning management tool enables consistent, automated, and flexible delivery of time-consuming training and process improvement
- Global team of experts who create detailed programs tailored to specific needs

Example Course Subjects

- ✓ Chemical Safety
- ✓ Principals of Cleaning
- ✓ Microbiology
- ✓ GMP for Food Plants
- ✓ Hygienic Design
- ✓ Allergens Management
- ✓ Open Plant Cleaning
- ✓ Cleaning in Place
- ✓ Bottle Washing
- ✓ Membrane Cleaning
- ✓ Track Treatment



A Record of Environmental Leadership

1935

HF Johnson Jr. sustains carnauba palm trees containing a crucial ingredient for products

1975

Removed CFC's from all aerosol products 13 years before the Montreal Protocol



1993

APEOs phased out in Europe
Directive 2003/53/EC did not outlaw APEOs until 2003

1994

UN Environmental Program Award. World Environment Centre Gold Medal for International Achievement



1996

Founded Marine Stewardship Council with World Wildlife Fund



2009



Founding member of the WWF Global Water Roundtable to establish water use standards and address clean water issues



2008

Diversey becomes a member of the World Wildlife Fund's Climate Savers program

2007

Diversey launches Pur-Eco, a complete eco-labeled range



2005

AISE Charter for Sustainable Cleaning, First business-to-business chemical manufacturer

2013

WWF Climate Savers achieved 48.5% absolute reduction in GHG emissions. Nearly double our 25% commitment

2014

Sealed Air awarded a position on the 2014 CDP S&P 500 Climate Disclosure Leadership Index. Sealed Air and WWF partnered to develop a Food Security initiative



2015

Launch of SURE, 100% biodegradable and plant-based range in a continuous effort to improve the sustainability footprint of cleaning operations

2018

New facilitators for Life program for 2018-2025
A set of 12 measurable KPIs, including 10% CO2 emissions reduction target




2019

Ecovadis Silver Medal Award for sustainability and CSR performance





Our 2030 Sustainability Goals

Vision		Protect • Care • Sustain		
Pillars		ESG is core to how we create value and drive growth		
2030 Goals	Pillars	 Protect Environmental Stewardship	 Care Social Responsibility	 Sustain Effective Governance
		Growing Impact in Partnership with Customers	Care for Our Employees Care for Our Communities	Ensuring We Achieve Our Goals
		Achieve Net Positive impact for energy, water, waste and GHG	40% gender / 25% ethnic diversity Provide 100B positive hygiene and safety uses	Engagement with stakeholders
		Net Zero Carbon emissions by 2050	Top quartile engagement by 2024 Provide 5B sale meals	Transparency of results
		100% core packaging contributes to circular economy	100% employee safety Improve the lives of 1M people in our comm.	100% Compliance with policies



Adding Value To Our



Diversey® BWCheck™✓

Optimisation of the Bottle Washing (BW) equipment and process. Page 6-7

P W E F



Diversey® CIPCheck™✓

Optimisation of Cleaning in Place (CIP) equipment and processes. Page 8-9

P W E F



Diversey® CIPTEC

Continuous CIP monitoring and analysis. Page 10-11

P W E F



Diversey® Dryformance™

Water-free conveyor lubrication engineering and optimisation. Page 12-13

P W E



Diversey® FillerCheck™✓

Optimisation of the Filler Cleaning equipment and processes. Page 14-15

P W E F



Diversey® LubeCheck™✓

Optimisation of the conveyor track lubrication system. Page 16-17

P W E



Diversey® OPCCheck™✓

Optimisation of Open Plant Cleaning (OPC) equipment and processes. Page 18-19

P W E F



Diversey® AquaCheck™✓

Optimisation of water usage. Page 20-21

W E



Diversey® AirCheck™✓

Optimisation of compressed air generation and usage. Page 22-23

E



Diversey® SteamCheck™✓

Optimisation of steam generation and usage. Page 24-25

E



Diversey® SecureCheck™✓

Food safety diagnostic tool. Page 26-27

F



Diversey® Hygiene Academy

E-learning platform and training modules. Page 28-30

F

Core pillars:

PRODUCTIVITY	P
WATER	W
ENERGY	E
YIELD	Y

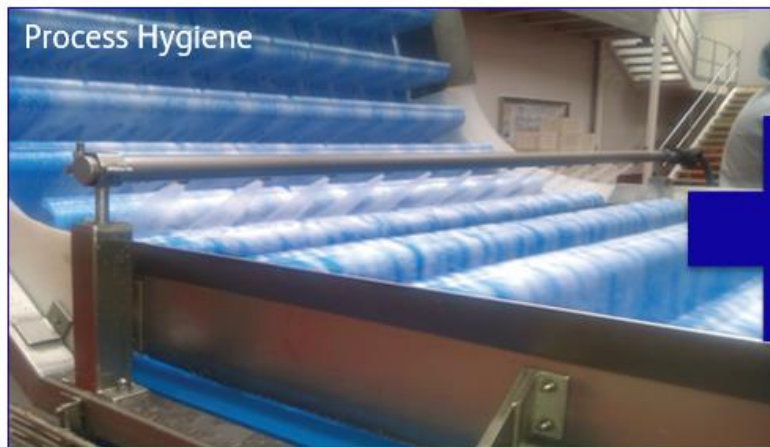
FOOD SAFETY F





Integrating Hygiene & Water Management:

Diversey's approach to managing hygiene and water quality as a complete system delivers additional value – working to increase efficiency, protect assets, meet regulatory requirements and promoting water **reUSE**, reducing the sustainability footprint of your operations. **All through one single point of contact.**








Our New Partnership - Water Treatment:

- Diversey has reached a long term **exclusive global agreement with Solenis** (F+B markets incl. Life Sciences).
- Diversey will **be the sole point of contact for customers** (services, invoices, etc.); Solenis provides dedicated back-up technical support.
- This new partnership will allow an **Integrated Value Proposition** (including WT, WWT), creating a platform for water reuse and recycling.
- Solenis has global coverage, product registrations, unique technologies and digital platform.



 39 MANUFACTURING PLANTS	 11 TECHNICAL CENTERS STRATEGICALLY LOCATED TO SERVE	 120 COUNTRIES REACHED BY OUR SOLUTIONS
 5,200 EMPLOYEES	 20 YEARS AVERAGE EXPERIENCE AMONG FIELD PERSONNEL	 1 of 3 WATER TREATMENT COMPANIES WITH A GLOBAL FOOTPRINT



Creating Value for the industry:

Our objective is to re-evaluate your water usage on site – the water used in heating, cooling, filtration and in your hygiene processes – to optimise the quality, reduce consumption and avoid corrosion and scale that adversely impacts the efficiency of your production.

Combining the Diversey Hygiene Portfolio with Water Treatment

Our approach seeks out opportunities to optimise total water use and to reduce waste. When waste water is unavoidable we offer the solutions to minimise the impact of effluent to the environment.





Our Approach To Water Treatment:



A single point of contact focused exclusively on optimising **total** water use in the F&B industries and creating value for our customers - delivered by your account manager and Diversey water treatment specialists.



Coupled with the Solenis portfolio of speciality water treatment chemistry and expertise in water monitoring and control systems